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### Implementing DSDM and OO Method to Develop Billing in **Mental Hospital**

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Abstract. At present, there are many Information Systems Development methodologies. However, we have to select the suitable one related to the problems. This paper presents an implementation of the Dynamic Systems Development Methodology (DSDM) and Object-Oriented (OO) as two combine methods to develop an application of billing in a mental hospital (study case in Indonesia). The application allows the management of the mental hospitals to control and evaluate patient services, and it supports decision-makers for improving the organization. Based on literature studies, we obtained the suitable two methods for DSDM adjusted to the resources, the time frame, the goals, and the required functionality. Meanwhile OO is a highly iterative approach. Data results of the interviews, questionnaires, observations, and artifacts were analyzed according to the user requirement process. The study can be concluded that DSDM and OO method is effective in developing an application. The paper depicted problems in facts finding.

#### 1. Introduction

For many years, Information System Development Methodology (ISDM) has developed an unabating interest, particularly surrounding the failure of the Information System (IS) project. This failure happened due to several factors, including the expense of investment in Information Technology (IT) and the high risks of the project itself. Since the 1960s, researching IS failure is an increasingly trending topic [1]. According to [1], IS failure concerns technological and engineering problems where the system did not deliver the requirements and/or had hardware and software deficiencies.

In the next decade, new problems originated, caused by lack of user involvement, user resistance, lack of managerial oversight, and organizational issues. Ten years later, IS began debating the appearance of model key success factors, which is contradictive of interpretivism, constructionist, and critical research. These contradictions are caused by methods of research (quantitative and qualitative). Finally, IS success or failure depends on the individual perspective of the system's dominance in 'perceptions of a system's success or failure'.

In 1992, De Lone and McLean denoted six-factor of IS success: system quality, information quality, uses, user satisfaction, individual impact, and organizational impact [2]. IS success or failure is indicated depending on the process of developing an IS, which is known as IS methodology. More than a hundred IS methodologies are available, consisting of process development, perspective, philosophies, orientation, technique, tools, etc. Some of the best-known methods are Extreme Programming (XP),

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Scrum, Feature-Driven Development (FDD), Dynamic System Development Method (DSDM), Adaptive Software Development (ASD), Object Oriented, Crystal, and Lean Software Development (LSD) [3] [4] [5]. The purpose of this research is to describe how the methods (DSDM and OO) are used to solve the problem of billing patients with mental disorders in mental hospitals.

#### 2. Research methodology

This paper adopted DSDM and OO method [3]. The study found that uncertainty is an inherent characteristic of many methods. Thus, it needs to apply and implement the methods to develop the application, to ensure the nine principles of the DSDM method (Appendix 1). The components of the conceptual research framework are (Figure 1) :

- Literature review on ISDM is conducted, published, and cited in an international journal, and referred to as a benchmarking method in previous research;
- Feasibility study uses PIECES (performance, information, economic, control, efficiency, and services) technique [6];
- Business Study conducted for identification of users and their desired functional requirement of process transactional, through the recognition of system architecture, and supports the integration and realization of these unit activities;
- Functional Model Iteration conducted to depict the model of transactional process within user participation;
- Design Model Iteration conducted to analyze and design the architectural classes/objects via interaction between users and make them understand their needs. This method uses Unified Modelling Language notations;
- Finally, the applications are tested by the user.

Each stage results are confirmed using JAD (joint application development) and UAT (user acceptance testing). The research unfolded considers a single case study. It is supported by the previous research conducted in gaining an in-depth and holistic understanding of the organization's mental hospital [7]. This research is based on the case study in Dr. Soerojo Mental Hospital, Magelang, Indonesia.



Figure 1. The Conceptual Research Framework.

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#### 3. Results and discussion

The application is linked to three domain areas: patient, financial, and medical records. We ensure the hybrid methods are appropriate and reasonable to apply in this case. The reasons for choosing of both methods are flexibility of organizational situation and condition; rapid process of development; incremental fulfillment of user requirement; efficient and effective project management and teamwork; cooperative stakeholder and business partners; active user involvement; response to changing business process; clear depiction of data and information flow; developer understanding and user involvement; revise product as a process maintenance; product delivers quickly with high quality; and ease of conducting change management practice as an agreement of JAD results [7] [8].

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The five steps that dominate during processes are: (1) feasibility study, (2) business studies, (3) functional model iteration, (4) design and build iteration, and (5) implementation. In the steps feasibility study, the PIECES framework depicted in Table 1 (performance, information, economy, control, efficiency, and services) technique [6].

PIECES	Criteria	Facts Finding
Performance	Transaction	Registry patient
	Throughput	More than 70% is the old patient that will need
		heavy search processing
	Response time	Slowly process input and output data
	Anticipated growth	Should be anticipating incremental patient at least 30%
	Problem	Decreasing process data store and retrieval
Information and Data	Caused	Lack of capacity data, store, input error by the user
	Effect	A crash system and only administrator will fix
	Opportunity	The increasing capacity data store, skill and
		competencies of users, and maintainability
		infrastructure
	Benefit	Stabilization of data and system
	Constraint	The standard operating procedure is not
		implemented well
	Possible improvement	User encourages goodwill SOP implementation
	Information overload	Mostly reported based on client processing and no standardization reporting
	Information accuracy	Lack of updating information regarding the patient, price list items, drugs, credit, etc.
	Information timelines	Inaccurate price list of drugs, incomplete medical
		records information, etc.
	Information format	The data file is in various formats
	Information redundancy	Each of the units can produce similar invoice at the same times
	Lack of information	Incomplete information on prescriptions, mixed
		warehouse, etc.
	Datastore, incremental growth	The server is limited by capacity and soon facing
		lifetime.
Economic	Financial	Lack of finances to buy the commercial and brands application
	Budgeting	Should be appropriate with government policies
Control and	Problem	Undisciplined user login and authorities without a

Table 1. PIECES framework, criteria, and fact-finding.

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Security		permit
	Cause	Lack of controlling user login and irresponsible of
		mental user
	Effect	Not tracking user input and process the system
	Opportunity	Encourages users responsible with limited access
		and enforces the rule of access system
	Benefit	Self-confidentially, reducing data failure, and
		inaccurate
	Constraint	organisational structure (hierarchical) and culture
	Possible improvement	User should enforce the rule and SOP, rewards and
		punishment enacted
Efficiency	Problem	Lack of paperless concept
	Cause	Lack of control reporting printed
	Opportunity	Optimally operational database by users
	Benefit	Supporting decision maker
	Constraint	Lack of human resources with IT quality
	Possible improvement	Enforcing reward and punishment for all users
Service	Processing and data accuracy	Double-entry data (manual and computer)
	Reliability	Inconsistency updating data
	Recoverability	Lack of backup data periodically
	Maintainability	Lack of documentation of system development
	Ease of use	Unavailability of guidance and tutorial system
	Flexibility	Uncovered transformation data to other systems
	Coordination	Lack of coordination among users
	Customer and/or employee	Lack of knowledge about computer literacy

The next step is to deliver a feasibility report and project charter which covered schedule, budget, 'work breakdown structure' (WBS), the structure of teams. The business study was conducted using interviews, questionnaires, observations, artifacts. The extent of the feasibility report was to examine the Business Area Definition the stakeholders needed [9].

All business object modeling was verified and confirmed using workshop mode and involved all user units being linked by workshop and JAD meeting. There are twelve modules of functional requirements using the MoSCoW approach. The MoSCoW stands for the 'Must have', 'Should have', Could have, and 'Would have'. The 'must-have' requirements are needed to meet the business requirements and are critical to the success of the project. The 'should have' requirements are those that would be great to have if possible, but the success of the project does not depend on them being addressed. The 'could have' requirements are those that would be nice to have met, and the "would have" are those requirements that can be put off until later; these may be undertaken during future developmental iterations [9].

The analysis of functional systems is benchmarked to existing systems. It splits into four columns (existing, system general, ideal, and additional option). The requirement is represented by color code. If the situation and resources are available, then the lists of the function are matched. Thus, the color will be changed into black; but if not matched, the color keeps in red. Timeboxing is mostly used to develop the application module. In time boxing, the application is divided into modules with each having its fixed budget, dates, or milestones for deliverables.

The design process and iteration are focused on integrating functional components and identifying the non-functional requirement. Those are needed for the testing process because the end-users should process safely daily. The design phase aims to translate the business models into design models using UML diagrams [6] [10].

The system consists of four actors: Register, Cashier, Pharmacy, and Operator. It is also grouped into eight packages: Registration, Emergency, Outpatient, Inpatient Cashier, Inpatient Billing, Electro Medic, Laboratory, and Pharmacy. Each package is detailed in a specific use case. The registration (patient registered), inpatient billing (the whole processed entry items of patients such as clinical Journal of Physics: Conference Series

treatment, using medical supports, etc.), and the inpatient cashier module are modeled. The cashier module is the central processing of data transaction billing.

Finally, UAT is used to test and examine the application. Each unit delegated staff to test and respond to feedback against to improve the features. The testing activities iterated involving users and staff circularly. Therefore, training users were undertaken after each module ready to deploy. The research finished all stages of DSDM and OO in sixth months, and continued maintenance services for three months.

#### 4. Conclusion

ISDM concepts and theories grew up related to the dynamic of the business environment in the world. They created a new or mixed methodology as a framework and become a guide for practitioners in applying this method. This study is using the existence of ISDM and applied DSDM and OO to solve the IS application in mental hospitals.

We realized that our study needs to be improved and continued to ensure the success of the implementation of ISDM. We suggest the appropriate methodologies needed to achieve the goal of the organization. There can be started from the concept, theories, and fundamentals such as philosophy, orientation, methods, approach, technique, tools, etc. The practice can be enriched by popular techniques (PIECES, the MoSCoW, and Prototype).

The success of applying are: 1) fit with the organizational situation and condition; 2) always encourage user awareness; 3) enforce commitment of top-level management; 4) a way of changing management and using a user-centered approach and 5) cover requirement of a business process. Furthermore, the application allows management to control and evaluate patient services, and it supports management in improving and developing the right level of skills and competencies in the healthcare organization to meet desired service level targets.

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responsibility.

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Appendix 1. Fulfillment of nine principles DSDM correlated to the mental health organization.

Principles	Fulfillment
1	Mostly, the process is not fulfillment because users changing positions related to peak and
	heavy tasks in their job. Fortunately, the representative users are actively following the
	development process of the application using workshops and JAD meetings.
2	The study appointed by the directors directly into a formal assignment. We got full authority-
	-trust and professionalto collect data which represented of needed organization. It is used
	in all resources (users and equipment). The study got information and confirmed the
	meeting. The activities were reported periodically.
3	The organization is categorized as a dynamic environment in the complexity of the business
	process. Therefore, the process started from a base unit such as a registration unit (operator),
	afterward moving to heads of units (manager), finally to directors of units, and similarly
	processing in other units.
4	The problems anticipated using workshop mode. The application prioritized using MosCow
	technique. If the resources were not enough then the application focused on the important
_	daily transaction processes. The application should quickly process with a limited error.
5	OO methods represent business object modeling. It is depicted in information flow. The
	prototype is demonstrated in the workshop mode. All functional requirement was adopted
	responsively and it changed the features. If the features ready to run then it tested by a team
C	developer and examined by a user team.
0	The JAD is the last point for solving the oritical problem such as important activities to
/	ample or dealing the level score of the project within all units
0	The 'quarantine' process is conducted if the subsystem needed revision. Then, the subsystem
0	integrated throughout the testing process in the laboratory
0	Communication is an important component of nine principles. It should implement and
2	commit by the IAD members. Each of the members should understand their tasks and
	commit by the sale memoers. Each of the memoers should understand their tasks and

6 6